

Youth Ambition Programme Implementation  
RISK IMPLICATIONS

Risk ID	Risk						Corporate Objective	Gross Risk		Residual Risk		Current Risk		Owner	Date Risk Reviewed	Proximity of Risk (Projects/ Contracts Only)
Category-000-Service Area Code	Risk Title	Opportunity/Threat	Risk Description	Risk Cause	Consequence	Date raised	1 to 6	I	P	I	P	I	P			
CEB/001/CHCD	New area of work for Council	T	As a new area of work the council does not have the skills and or experience to effectively manage the programme.	New areas of work and risk not effectively managed.	Resources not well applied. Poor return on funds invested. Council and individuals put at risk.	14-Aug-12	4	2	3	1	2			Tim Sadler		
CEB/002/CHCD	In house provision	T	Council gears up for an in house service provision solution.	Insufficient information at this stage to make firm long term commitments, budget becomes tied up in staff posts, in house solution long term proves not to be good value for money	Budget exhausted on relative small level of provision, mis opportunities to make money go further by working with voluntary sector and match funding from potential partners.	14-Aug-12	4	2	3	1	1			Tim Sadler		
CEB/003/CHCD	Grant funded provision	T	Risks to Council and individuals introduced by funding inappropriate or poorly managed providers.	Poor vetting and approval of grant receiving bodies who then make mistakes.	Council and individuals put at risk.	14-Aug-12	4	3	2	2	2			Tim Sadler		
CEB/004/CHCD	Match funded bidding	T	Budget set aside for match funding bids that do not materialise.	Un-realistic expectations, poor relationship management with funders and not reviewing funds on regular basis.	Funding does not contribute to outcomes of programme, budget remains unspent.	14-Aug-12	4	3	2	1	1			Tim Sadler		
CEB/005/CHCD	Other providers withdraw	T	As the youth ambition programme is implemented mainstream providers withdraw from their programmes.	The programme is seen as substitute rather than complementary to the provision of others.	Limited net gain in overall provision. Cost shunt to the City Council.	14-Aug-12	4	2	3	2	2			Tim Sadler		

15

<b>Risk mitigation</b>
Build on experience in running Positive Futures programme. Take advice from Early Intervention service. Only grant aid "accredited" providers
Take balanced approach to in-house and grant aided provision. Limit the recruitment to permanent posts. Build flexible structures.
Clear grant criteria and careful vetting rigorously applied
Maintain fund to match up to date assessment of probability of securing funding. Careful relationship management. Regular review of fund to ensure maintained at appropriate level.
Secure Memorandum of Understanding with other providers as the the relationship between our respective programmes. Shape programme around mainstream activities ie community development, leisure and arts.